

CONTINUUM OF CARE (CoC) BOARD

MARCH 20, 2024 | 3:00-5:00PM

VIRTUAL MEETING

TIME	AGENDA ITEM
3:00pm	1. Call to Order
3:03pm	2. Welcome/Introductions
3:15pm	3. Public Comment
3:20pm	4. Approval of Agenda (ACTION)
3:25pm	5. Approval of Minutes (ACTION)
3:30pm	6. Verifying Literal Homelessness (ACTION) – <i>Andrew Kraemer, OCED</i>
3:50pm	7. CoC Board Meeting Format Poll and Results (ACTION) – <i>Kristin Kunes, OCED</i>
4:00pm	8. Housing and Homelessness Immediate Impact Funding Update – <i>Toni Kayumi and Ellis Johnson, OCED</i>
4:15pm	9. CoC Funding Priorities – <i>Kristin Kunes and Andrew Kraemer, OCED</i>
4:50pm	10. Public Comment
5:00pm	11. Adjournment

Board Position	Board Member
WHA Director	Amanda Carlisle, Director, Washtenaw Housing Alliance (WHA)
CoC At-Large	Aaron Cooper, Avalon Housing
Homeless or Housing Program	Dan Kelly, Shelter Association of Washtenaw County (SAWC)
Homeless or Housing Program	Jan Little, Michigan Ability Partners (MAP)
Faith Community	Jim Mogensen, Religious Action for Affordable Housing (RAAH)
Domestic Violence Provider Representative	Kim Montgomery, SafeHouse Center Services Director
WHA Board Member	Rhonda Weathers, SOS Community Services
Police/Sherriff	Sheriff Jerry Clayton, Washtenaw County Sheriff OR Kathy Wyatt
OCED Director	Toni Kayumi
Housing Commissions	Jennifer Hall, Director of Ann Arbor Housing Commission (AAHC)
Workforce Development	Johnny Epps, Michigan Works Southeast
CMH Director	Katie Hoener, Community Mental Health OR Melisa Tasker, Community Mental Health (CMH)
Housing Access for Washtenaw County	Amanda Guanco, Call Center Supervisor
Substance Abuse Coordinating Agency Director	Nicole Adelman, Community Mental Health Partnership of Southeast Michigan (CMHPSM)
Another Township or City Highest Elected Official	Renee Smith, City of Ypsilanti
Public Health Director	Ruth Kraut, Deputy Health Officer
CoC At-Large	Tish Lee, Legal Services of South Central Michigan (LSSCM)
Housing Commissions	Zachary Fosler, Director of Ypsilanti Housing Commission (YHC)
City of Ann Arbor Mayor	John Hieftje, Former Mayor
McKinney Vento Liaison	Kellie Rutledge, Ozone House Director or Danielle Zochowski, Ozone House Associate Director
Currently/Formerly Homeless	Jennifer Monahan, Washtenaw Intermediate School District (WISD)
Michigan Department of Health and Human Services Director	Renee Adorjan, MDHHS Director OR Alice Seipelt, Community Coordinator
Veterans Administration	Gabriel Parra, Health Care for Homeless Veterans Coordinator
Washtenaw County Board Chair	Greg Dill, County Administrator OR Andrew LaBarre, County Commissioner
Private Funder	Jillian Rosen, VP for Community Investment for Ann Arbor Area Community Foundation
Police/Sherriff	Vacant
Police/Sherriff	Deputy Chief Jason Forsberg, Ann Arbor Police Department
WHA Board Member	Vacant
CoC Non-Funded Agency	Vacant
Institute of Higher Education	Vacant

CONTINUUM OF CARE (CoC) BOARD

JANUARY 17, 2024 | 3:00-5:00PM

VIRTUAL MEETING

TIME	AGENDA ITEM
3:00pm	1. Call to Order John H., Board Co-Chair, called the meeting to order.
3:03pm	2. Welcome/Introductions John H. facilitated introductions of all Board Attendees. John provided an overview of voting practices for the CoC Board and reminded Board Members to use “Yay” or “Nay” to express their formal vote. For future votes that involve funding, a Roll Call Vote can be used where Board Members names are read one by one for their vote to be cast to easily track and monitor in future meetings. Kristin K. drew attendees’ attention to Page 2 of the CoC Board Packet which lists all CoC Board Members. Non-Board Members and/or Public Attendees do not have voting Rights, however; there is opportunity for feedback during Public Comment portions of the Agenda.
3:20pm	3. Public Comment John H. provided opportunity for Public Comment. There were no Public Comments.
3:25pm	4. Approval of Agenda (ACTION) John H. called for a Board Member to move this Action Item.
3:30pm	5. Approval of Minutes (ACTION) John H. called for a Board Member to move this Action Item. Jim M. stated the November Minutes didn’t reflect his attendance incorrectly and requested that be corrected.
3:35pm	6. 2024 PIT Count Methodology (ACTION) – Andrew Kraemer, OCED John H. called for a Board Member to move a Motion for this Action Item. It was moved by Jan L. Andrew K. shared an overview of the PIT Count which occurs across the nation on January 31 st , 2024. In addition to Paper Surveys, we will be using an App (Electronic Surveys) for the first time this year which is the biggest change. The PIT Count Methodology (Page 12) is the same as 2023 and explains details of the PIT Count, standards, approaches, and data collection methodology for Sheltered and Unsheltered numbers as well as how duplication of numbers is mitigated to ensure the integrity of the data. Andrew K. asked for any questions and/or concerns.

Andy L. shared that the Board of Commissioners will have a working session today and asked if there are any strengths or weaknesses of the PIT Count as it relates to BOC decisions.

Andrew K. shared that it is required by HUD as part of the funding that Congress issues, but it is only a snapshot of our system. It encourages people, because of the cold weather and resources shared at the point of Interview, to be in our Shelters. It does a decent job of capturing Individuals in our system. It fails to properly capture Families in our system.

Jim M. asked about how those currently in hotels are captured in addition to those staying with Friends/Family.

Andrew K. clarified that if the household has been entered into HMIS (which would be required for CoC funded hotels), the households would be counted appropriately.

Tish L. was curious about the Electronic Survey and how it is distributed and contact information collected.

Andrew K. clarified that the volunteers would be using the App to collect information on behalf of the surveyors which is collected on the night of the PIT Count.

Kelly Goolsby has several clients that are homeless, one in particular who is pregnant. She expressed concerns about not being able to assist the family.

Andrew K. provided his email address for Kelly to reach out with case specifics.

John H. requested that Board Members turn their Videos and Microphones on for the vote. John H. asked for further discussion before moving for a Vote. All present Board Members approved the Action Item. No “Nays” were expressed.

3:50pm

7. Housing and Homelessness Immediate Impact Resource Allocation BOC Funding Update – *Andy LaBarre, Washtenaw County*

Andy L. acknowledged gaps between Elected Officials, Service Providers, and those in need of services. Andy encouraged attendees to provide feedback directly to their Elected Officials while providing an open opportunity for feedback to the November Board of Commissioners allocation (Page 14) and the supplement he emailed on 1/16/2024 which is

a draft of today's proposed Board of Commissioners Resolution.

Aubrey P. shared concerns about the November Resolution and the length of time it took for the Contracts to be executed and funds to be made available.

Katie H. thanked Aubrey and shared agreement, expressing concerns that have been surfaced during Coordinated Entry Oversight & Evaluation Committee. Katie shared that the concerns leveled don't appear to have a resolution. HAWC represents other agencies outside of OCED and the Budget does not account for that (SOS and SAWC). The current allocation shifts Eviction Prevention dollars away from Clients and towards Staffing. Katie expressed a hope for the HAWC Budget to be reflective of system needs and long-term stability.

Jim M. shared that these (Board of Commissioners Resolution) are not structural funding, but the concerns are structural. Jim requested that the Budget be revised to incorporate structural needs.

Aubrey P. had clarifying questions and thanked Andy for the opportunity. Are the Eviction Prevention dollars going through Barrier Busters or SOS?

Andy L. asked Toni if he could defer to her.

Toni K. clarified that the funds are going to Barrier Busters while still funneling to the Community Partners for their Distribution.

Aubrey P. shared that it doesn't make sense to her for the funds to go to BB. She also shared that the Revenue set aside for the Administrator's discretion circumvents the existing system. It is a challenging precedent to set which the CoC should be cautious to do. It is inadvertently harmful given the proximity to power.

Rhonda W. echoed the "Thank You" to Andy and the statements Aubrey reflected, specifically regarding the funds allocated towards the Administrator which is an inequitable approach. The \$150,000 allocated to SOS doesn't fully address the funding needs to maintain current staffing and the loss of funds with the end of the Housing Stability Services grant. The direct cash assistance lump sum is slated to go through Poverty Solutions. However, Rhonda has been in contact with them and Poverty

	Solutions shared that they will not be involved the actual distribution. Rhonda asked for clarification on this item/more details. Toni K. shared that she doesn't have the answer to this question. The Racial Equity Office is believed to have the answers. Rhonda W. asked if the Racial Equity Office is handling the distributions. Andy L. said he would find the technical answer to Rhonda's question. Aubrey P. asked if that could be clarified for the group along with a timeline. Andy L. committed to sending a text and following up with this group. Dan K. thanked Andy for the opportunity to share. Dan expressed gratitude for the short-term solution but expressed concern for the long-term need. The need continues to rise while the funds become less available. Dan also expressed concern about the parallel system being created by the allocation to the Administrator's Office. Andy expressed gratitude for the feedback and hearing when we are getting it wrong. 2024 is probably the best time for the members of this body to prioritize this with the County. If you get one crack at answering this in terms of County Government, now would be that time. We shift Board Terms at the end of 2025 so we can get answers to these questions now before we get new Commissioners doing catch up. There are opportunities to improve communications. It is good to talk about the top line numbers but that is one component on a system that does a lot of different things. John H. thanked Andy for the question and his time/attendance at the Board. John directed future questions to Andy.
4:00pm	8. Re-establishing the Youth Homelessness Committee Update – <i>Kellie Rutledge, Ozone House</i> Kellie R. shared that she looked at the OCED website to review the list of current CoC Committees citing two that are specific to Youth: Youth Action Board and the Youth Homelessness Committee. The Youth Homelessness Committee is made up of Service Providers with the goal of addressing system needs impacting unaccompanied youth experiencing homelessness

and housing instability. The Youth Action Board is made up of young people experiencing or previously experienced homelessness with the goal of providing feedback on how to make improvements. Today, I will talk more about the Youth Action Board. The Youth Action Board is a partnership between Ozone House, WHA, and Our House. Kelli thanked WHA staff and interns for their work and role in facilitating this re-establishment. Tonight, there is a recruitment opportunity for youth to get involved. This is in alignment for the initiative to apply for the HUD Youth Homelessness Demonstration Project. Kelli asked if Sharon with WHA wanted to share anything more about tonight's event.

Sharon L. provided the details of tonight's event which can also be found on Page 24 of the Board Packet.

Kellie R. asked if there is a need and/or capacity for both Committees (Youth Action Board and Youth Homelessness Committee) to operate.

Nicole A. asked if Kelli could re-explain the difference between the two Committees.

Kellie R. re-read the overview of the [CoC Committees on the OCED Website](#).

Nicole A. shared that she would love the opportunity to work with Youth and specifically those suffering with Substance Abuse and offered to support recruitment and participation.

Kellie R. thanked the participants and asked those with questions to reach out to her, WHA, or Our House for more information.

4:10pm

9. Winter Shelter Task Force Update – *Rhonda Weathers, SOS, and Dan Kelly, SAWC*

a. Hoteling Update – *Sharon Lapides, Contractor*

Rhonda W. shared that included in the Board packet (starting on Page 25) is the report that was presented to the Board of Commissioners by the Winter Shelter Task Force, leading to the November Resolution.

Dan K. shared that the numbers of Warming Center (almost 190 in one night) skyrocketed due to the plummeting temperatures. Dan thanked the additional funds and the Winter Shelter Task Force for being responsible in triaging/preparing for needs in advance. Staffing has been challenging because people continue to get sick which coincides with Clients who are also sick and need isolation. Dan thanked community for coming together

	to meet the needs as best as possible. A mid-winter/season update is usually shared at the end of February. Sharon L. shared that the Hotel program is different than the Winter Shelter Task Force. The Hotel program started last year with over 103 Families. Case Management support has helped to triage these families to reduce the numbers to 10. Of those 10, 2 have identified housing and will be moving in the next couple of weeks. 6 have Rapid Re-Housing with Avalon or IHN. There is 1 single individual that we are trying to connect to SAWC. 10 Families remain when they started with 103. The Case Management support was key.
4:30pm	10. CoC Committee Chair Updates a. Coordinated Entry Oversight & Evaluation – <i>Katie Hoener, CMH</i> New Chair and Secretary Equity Concerns in Eviction Prevention Committee and Evaluation Workplan Katie H. shared that she is relatively new to Chairing the Committee, starting in December. The Committee is working on a host of things. One of the biggest area is the need to work on the oversight of the system which includes methodology for evaluating all HAWC partners including funding needs, how fast calls are responded to, and a more comprehensive evaluation of the homelessness response system. Katie circled back to something Aubrey and others surfaced regarding concerns around equity and eviction prevention. The Coordinated Entry Committee is aware of families that were placed in shelter using methods outside of the system. The Committee constructed a letter to be passed along to the Board of Commissioners to speak to the equity concerns and the continuity of care. Kristin K. shared that the letter the Committee drafted was not finalized but it will be shared with the Board before it is sent to the Commissioners. Katie H. shared that she will make sure the letter is finalized and sent out soon.
4:45pm	11. Public Comment John H. called for Public Comment again. Kelly G. expressed concerns around the Warming Centers which close 2/1/24 and the lack of Family Shelters. What do I do with Families in need of resources and support? John H. directed Kelly to CoC staff.

	Andy L. shared in the Chat: “Poverty Solutions is providing technical assistance, but no funding is flowing through them. An external payment vendor has been identified to process payments. We initially looked at using internal systems or a community partner and identified significant capacity barriers. Point of access for resources will be through HAWC under OCED’s oversight. REO is getting the infrastructure set up, but not administering the funds.” Toni K. shared that the information is new to her and asked for patience as she continues to work on understanding this item.
5:00pm	12. Adjournment John H. adjourned the Board Meeting.

Key Terms

PIT: Point In Time

BOC: Board of Commissioners

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WHA Director	Amanda Carlisle, Director, Washtenaw Housing Alliance (WHA)
CoC At-Large	Aubrey Patiño, Avalon Housing
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WHA Board Member	Vacant
CoC Non-Funded Agency	Vacant
Institute of Higher Education	Vacant

ACTION ITEM SUMMARY

CONTINUUM OF CARE (CoC) BOARD | March 20, 2024

Adoption of the Verification of Consumers Living Outside Policy

The Verification of Consumers Living Outside Policy was developed with the Community Housing Prioritization (CHP) Committee. Provider agencies that participate in the Washtenaw County CoC CHP Committee frequently interact with clients that are believed to be living outside. Formal verification of consumers living outside is critical to maintaining an accurate and updated By-Name-List (BNL) at CHP. Doing so ensures that the BNL includes only those who are literally homeless per the HUD Category 1 definition, and that permanent housing resources reach those who need them most. This Policy codifies previous practices around referrals for those experiencing homelessness and institutes a new procedure that limits referrals to households verified within the past 30 days to ensure resources are reaching those eligible. Due to system constraints, if approved by the Board, this Policy will only be implemented for Individuals at this time.

Current Action Needed:

Approval of the Verification of Consumers Living Outside Policy submitted in this packet which outlines the Purpose, Policy, and Procedure that will be used moving forward.

Motion:

The CoC Board approves the Verification of Consumers Living Outside Policy.

CoC Board Meeting Format Poll and Results

The CoC Board has been meeting virtually via Zoom Webinar since March 18th, 2020. Prior to that date, the CoC Board met In-Person at the Learning Resource Center (4135 Washtenaw Avenue Ann Arbor) or other community space. The CoC Board has discussed its meeting format at various intervals. This Poll seeks to capture the formal preferences of the Board Members. The option with the most votes will be enacted by the CoC Board and become effective at the next Board meeting on May 15th, 2024.

Current Action Needed:

Adoption of the majority results of the Poll developed to capture Board Members' preference on meeting format.

Motion:

The CoC Board adopts the majority results of the Poll which will go into effect for the May 15th, 2024 meeting.



COMMUNITY HOUSING PRIORITIZATION COMMITTEE

Washtenaw County Continuum of Care

Verification of Consumers Living Outside

PURPOSE

Provider agencies that participate in the Washtenaw County Continuum of Care (CoC) Community Housing Prioritization Committee (CHP) frequently interact with clients that are believed to be living outside. Formal verification of consumers living outside is critical to maintaining an accurate and updated By-Name-List (BNL) at CHP. Doing so ensures that the BNL includes only those who are literally homeless per the HUD Category 1 definition, and that permanent housing resources reach those who need them most. As the CoC's outreach team responsible for identifying and supporting consumers living outside, CMH PATH will take the lead, along with support from community providers, in piloting a verification process that can be systematized at CHP.

POLICY

In order to ensure that resources are reaching those who are eligible, Washtenaw County Continuum of Care requires clients experiencing unsheltered homelessness to have their unsheltered homelessness verified within the past 30 days in order to receive a referral to permanent housing resources such as Permanent Supportive Housing or Rapid Re-Housing.

There is an exception for clients who are also experiencing Category 4 Homelessness: Persons who are fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, or other dangerous or life threatening conditions related to violence are eligible for permanent housing resources under Category 4, and may be referred without verification through the following process.

PROCEDURE

Verifying Unsheltered Homelessness

Verification can take many forms. Washtenaw County CoC follows the US Department of Housing and Urban Development's guidelines for verifying and documenting homelessness. Verification must occur at least once every 30 days for clients to remain prioritized for resources.

1. Documentation is preferred in the following order:
 - a. Third party documentation
 - i. Source Documents: HMIS or medical records, or some other formal documentation attesting to unsheltered homelessness
 - ii. Written Verification: Written documentation that confirms unsheltered homelessness. Must be signed and dated, and on third-party letterhead where applicable, or otherwise trackable (e.g. an email). Examples include:
 1. A letter from host families saying the person can no longer stay in their home,

2. Written referrals from housing or service providers, local law enforcement, or emergency services
 3. Written observation from a shopkeeper on whose property a person has been sleeping
 - iii. Oral verification: If written verification cannot be provided, CoC staff may accept oral verification from a relevant third party, in person or over the phone. CoC staff must document the oral statement, certify that the statement is true and accurate, and sign and date the statement.
- b. Intake Worker Observations
 - i. If third party documentation is unobtainable prior to a referral at CHP, intake workers may verify homeless status through observation:
 1. In general, intake staff must make conscientious and reasonable efforts (due diligence) to obtain third-party documentation whenever possible. However, an intake worker must never contact someone for third-party documentation if the individual or family believes that their health or safety will be jeopardized by contacting that person. In these instances, the intake worker should document the individual's or family's feelings and statements in the case file.
 2. If third-party documentation is not available, intake staff must document the due diligence efforts and the reasons that prevented them from obtaining third-party documentation in the case file. The due diligence documentation must be signed, dated, and certified by intake workers that it is true and complete.+

Updating the CHP list

Clients who are verified as unsheltered will be indicated on the CHP list in a verification. The date of verification will also be tracked to ensure that only current verifications are considered when making referrals.

It is the responsibility of all CHP agencies to ensure that OCED is notified when a client is verified and ready for referral through the CHP process.

Referrals

When referrals are made from the CHP list, only clients that are verified as homeless within the past 30 days according to the standards above will be referred to a permanent housing resource. In addition to verified unsheltered clients, clients in shelter and those experiencing Category 4 homelessness will be considered. This collective group will be prioritized according to CHP policies and a referral will be made from this group.

In the event that there are no verified unsheltered persons, sheltered persons, or persons experiencing Category 4 homelessness, referrals may be made from unverified clients following CHP prioritization. Intake workers will still need to conduct due diligence to ensure the household is eligible.

A RESOLUTION APPROVING HOUSING AND HOMELESSNESS IMMEDIATE IMPACT
RESOURCE ALLOCATION

WASHTENAW COUNTY BOARD OF COMMISSIONERS

NOVEMBER 1, 2023

WHEREAS, at the October 18, 2023 Board of Commissioners meeting, Administration presented a comprehensive overview of a proposed strategic framework to address the housing and homelessness crisis; and

WHEREAS, the proposal focused on services and roles already performed by the County in both its functional and entity capacity to address current emergency needs and create strategic long-term impact; and

WHEREAS, part of the proposed next action steps identified in the high-level framework included community stakeholder and end user engagement; and

WHEREAS, feedback received via community engagement, system stakeholder, and Commissioner response identified specific areas of priority; and

WHEREAS, support for winter sheltering, eviction prevention & diversion, expanded intake & assessment, are identified as priority areas of need; and

WHEREAS, expanded case management services and direct cash assistance piloted via the family sheltering program demonstrated success in homelessness reduction; and

WHEREAS, community members being unbanked & underbanked places them at higher risk for predatory financial systems increasing risk of poverty and homelessness; and

WHEREAS, populations of color, low-income populations, persons living with disabilities, and homeless or housing insecure populations, were and continue to be disproportionately impacted by the COVID-19 pandemic; and

WHEREAS, low income, disproportionately impacted, and homeless populations are eligible recipients for direct assistance via American Rescue Plan Act including cash aid also known as a guaranteed basic income; and

WHEREAS, the Continuum of Care has released their request to assist with the winter sheltering season and their requests are included in the recommended funding amounts.

NOW THEREFORE BE IT RESOLVED that the Washtenaw County Board of Commissioners authorizes use of \$2,180,000 in American Rescue Plan Funding under the Financial Equity Center for use for assistance to individuals and households currently homeless, at risk of homelessness, and/or undergoing or at risk of eviction and/or in need of diversion support. The funding will be used as follows:

- \$750,000 for direct cash assistance for up to 1-year to families and individuals currently experiencing homelessness or housing instability, at least \$375,000 of which shall be used for lump sum payments to aid with immediate housing needs such as security deposits.
- \$710,000 for Eviction Prevention and Diversion.
- \$250,000 for Winter Shelter Staffing and Site Support.

- \$150,000 for Short-Term Emergency Hotel Stays.
- \$70,000 for Unbanked and Underbanked housing barrier reduction support.
- \$250,000 for rapid rehousing

BE IT FURTHER RESOLVED that the Washtenaw County Board of Commissioners instructs the County Administrator to identify an additional \$250,000 in County funds to be used for rapid rehousing.

BE IT FURTHER RESOLVED that the Board of Commissioners directs the Administrator to convene a workgroup to explore feasibility of a Washtenaw County Housing Commission and provide a comprehensive report to the Board of Commissioners no later than September 30, 2024.

BE IT FURTHER RESOLVED that the Washtenaw County Board of Commissioners recognizes that the funds obligated as part of this resolution are non-structural in nature, must be obligated by December 31, 2024, and spent no later than December 31, 2026. As such, the outlined initiatives shall not bind the County beyond the timelines as indicated.

BE IT FURTHER RESOLVED that the Washtenaw County Board of Commissioners authorizes the County Administrator to amend budgets in alignment with the obligated funds of this resolution.

BE IT FURTHER RESOLVED that the Washtenaw County Board of Commissioners authorizes the County Administrator to amend budgets as necessary, within the total allocated amount, to assist the Continuum of Care in providing winter shelter.

BE IT FURTHER RESOLVED that the Board of Commissioners authorizes the Administrator to issue and execute any and all necessary contracts or agreements to implement the activities authorized under this resolution.

COMMISSIONER	Y	N	A	COMMISSIONER	Y	N	A	COMMISSIONER	Y	N	A
Beeman	X			Maciejewski	X			Somerville	X		
Hodge	X			Rabhi	X						
LaBarre	X			Sanders	X						
Lyte	X			Scott	X						

CLERK/REGISTER'S CERTIFICATE - CERTIFIED COPY

ROLL CALL VOTE:

9 0 0

STATE OF MICHIGAN)

I, Lawrence Kestenbaum, Clerk/Register of said County of Washtenaw and Clerk of Circuit Court for said County, do hereby certify that the foregoing is a true and accurate copy of a resolution adopted by the Washtenaw County Board of Commissioners at a session held at the County Administration Building in the City of Ann Arbor, Michigan, on November 1st, 2023, as it appears of record in my office.

COUNTY OF WASHTENAW)^{SS.}

In Testimony Whereof, I have hereunto set my hand and affixed the seal of
said Court at Ann Arbor, this 2nd day of November 2023.

LAWRENCE KESTENBAUM, Clerk/Register

BY: _____

Deputy Clerk



Res. No. 23-190

WASHTENAW COUNTY COC FUNDING PRIORITIES

**KRISTIN KUNES & ANDREW KRAEMER
OCED**

GOALS

- Reconfirm Continuum of Care Mission and Values
- Review System Data
- Outline existing and known new funding opportunities
- Identify Board priorities

COC MISSION

The CoC coordinates Washtenaw County's policies,
strategies, and activities towards ending
homelessness

COC VALUES

The CoC values...

- **Equity** and aims to intentionally and meaningfully engage with issues of racial equity in the homelessness response system to create positive, transformational change across the CoC (CoC Equity Statement)
- **Housing First Principles** and views housing as a basic need. It does not require people experiencing homelessness to address problems or mandate services as a pre-requisite to retain housing (CoC Governance Charter, Coordinated Entry Policies and Procedures, Community Housing Prioritization Policies and Procedures)
- **Best Practices** and collaborates with federal, state, and local partners to analyze and implement new approaches towards ending homelessness (Built for Zero, HUD Community Workshops, Michigan's Campaign to End Homelessness, CoC Peer Learning Sessions)

COC VALUES

The CoC values...

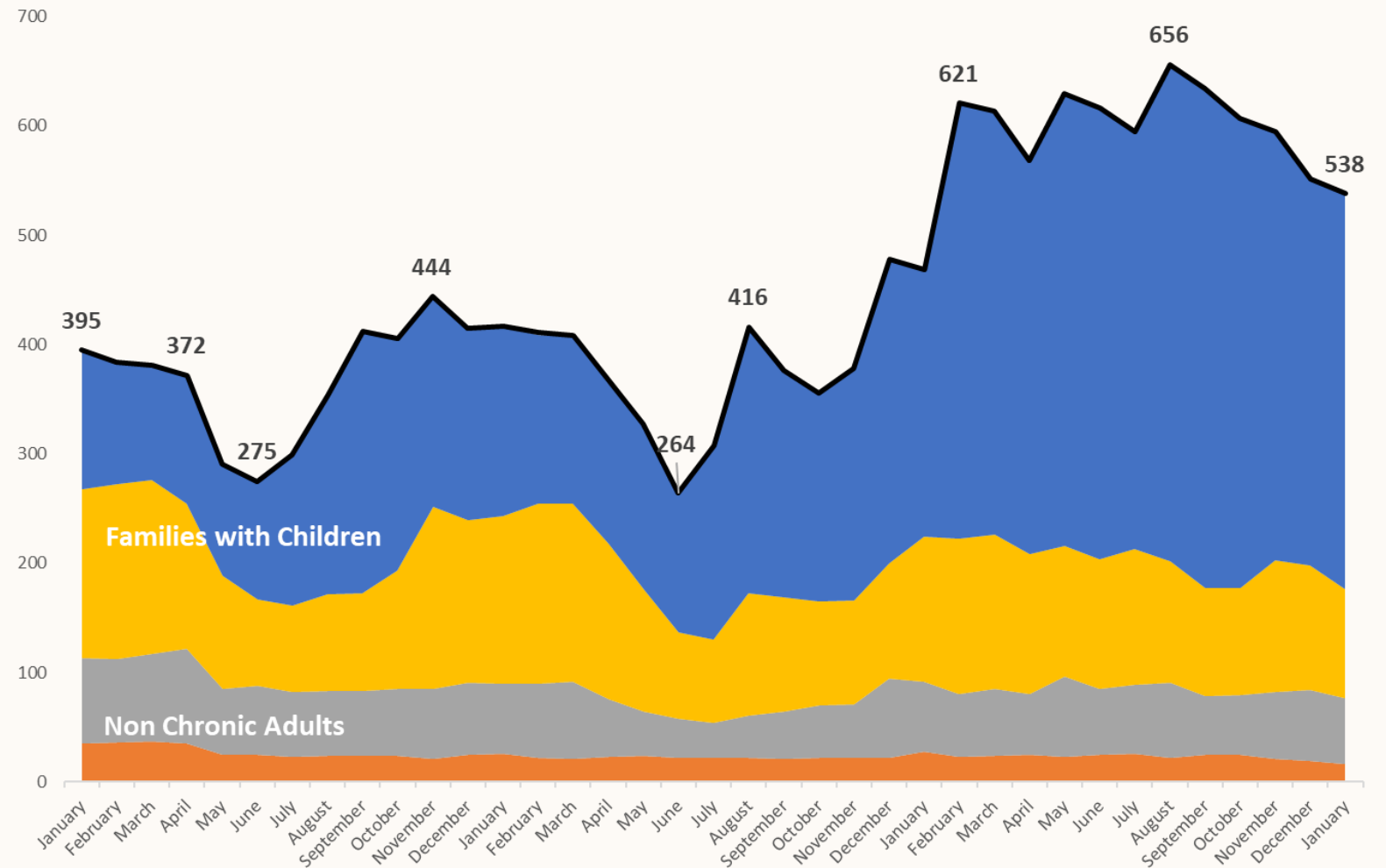
- Education and shares knowledge on homelessness with the community
- Data and uses it as a tool to drive decision-making (CoC Joint Leadership Data Committee)
- Shared Approach Towards Housing and uses community-driven processes to prioritize the most vulnerable for available permanent housing resources (CHP Committee)
- Performance Standards and uses metrics derived by system data and federal and state benchmarks to inform funding decisions and operation changes (CoC Funding Rubrics, Annual Reports)
- People With Lived Experiences of Homelessness (PWLEH) and commits to meaningful engagement of PWLEH as partners and decision-makers (CoC PWLEH Task Force, CoC Youth Advisory Board, CoC Youth Homelessness Committee)

SYSTEM DATA TRENDS

- Overall homelessness is **up 36%** since Jan. 2021
 - Veteran homelessness is down 54%
 - Chronic homelessness is down 22%
 - Non-chronic is down 36%
 - Family homelessness is up **263%**

SYSTEM DATA TRENDS

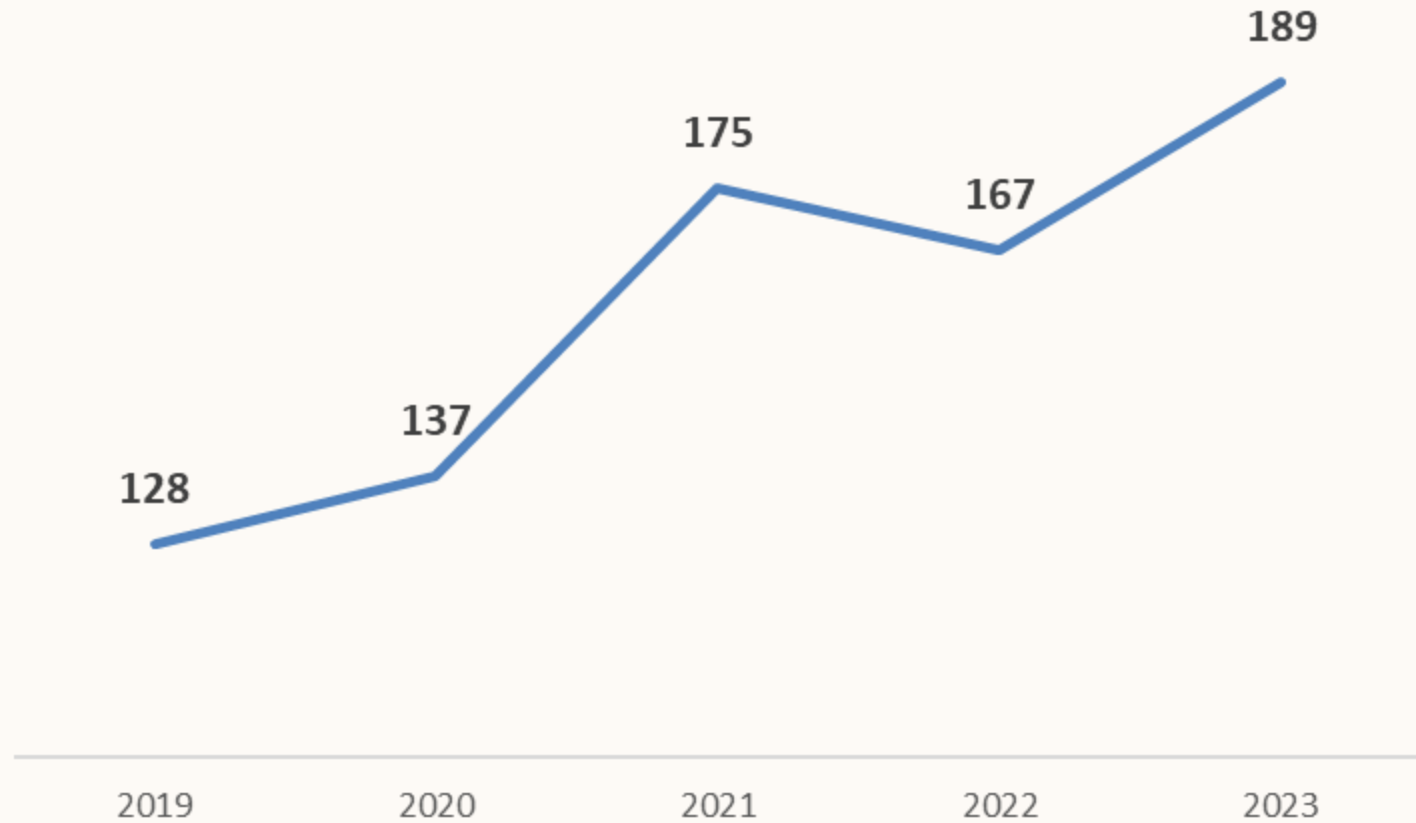
2021-2024, all populations



Source: HMIS/CHP Lists

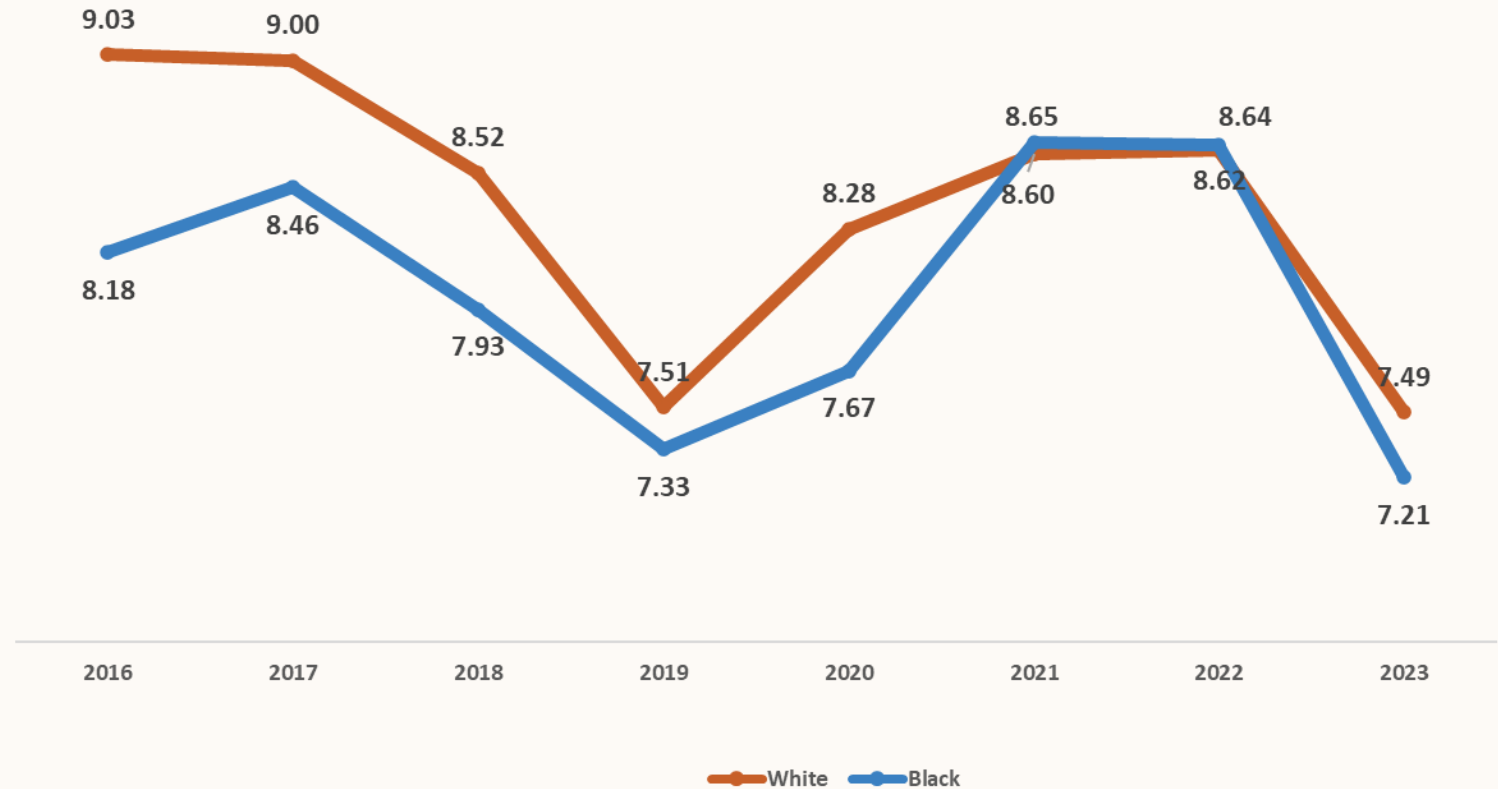
SYSTEM DATA TRENDS

Days to Housing



SYSTEM DATA TRENDS

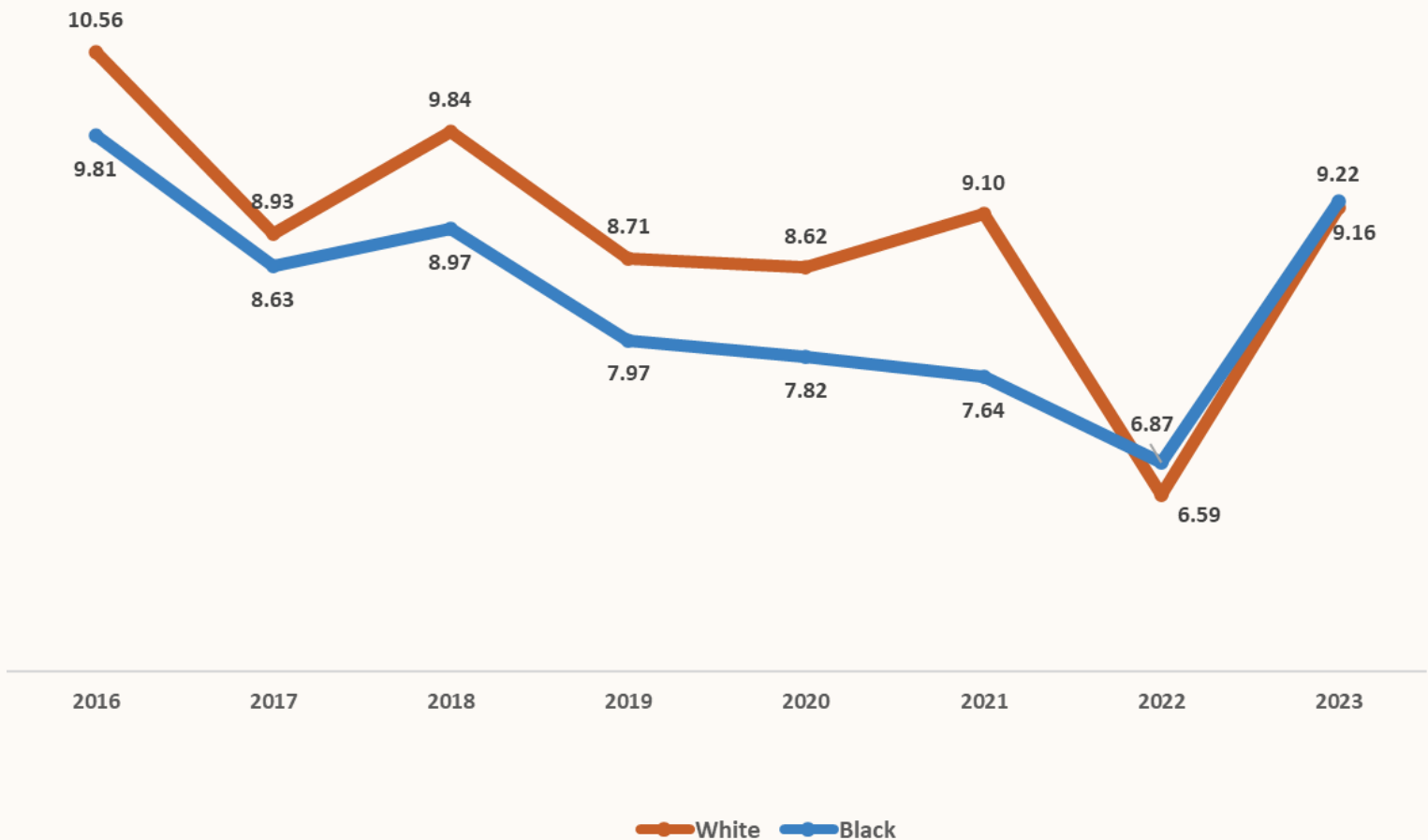
Individual Assessment Scores



Source: HMIS

SYSTEM DATA TRENDS

Family Assessment Scores



Source: HMIS

SYSTEM DATA TRENDS

Projected Need (2018 data)

Table 2. Resource Gap of Permanent Housing Based on Existing Resources and Annual Need

Housing Intervention	Existing Stock (HIC)	✕ Rate of Turnover	= Available Annually	= Rate of Need	= Annualized Need
PSH Units (Families)	96	10%	10	164	(154)
Veterans	0		0	2	(2)
Youth	5		1	16	(15)
DV Experience	0		0	41	(41)
Seniors	0		0	7	(7)
PSH Beds (Adults Only)	643	7%	45	762	(717)
Veterans	186		13	112	(99)
Youth	5		0	97	(97)
DV Experience	0		0	173	(173)
Seniors	0		0	136	(136)
Housing Navigation/RRH (Families)	68	100%	68	310	(242)
Veterans	0		0	3	(3)
Youth	2		2	19	(17)
DV Experience	0		0	83	(83)
Seniors	0		0	6	(6)
Housing Navigation/RRH (Adults Only)	17	100%	17	661	(644)
Veterans	0		0	86	(86)
Youth	5		5	80	(75)
DV Experience	0		0	179	(179)
Seniors	0		0	69	(69)
DIV (Families)	0	100%	0	71	(71)
DIV (Adults Only)	0		0	213	(213)

EXISTING FUNDING

FISCAL YEAR 2023-2024

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- U.S. Department of Housing and Urban Development (HUD) CoC
 - Around \$7 million in annual renewable funding
 - Primarily funds existing permanent supportive housing and family rapid re-housing, along with HMIS and CoC Planning
 - The amounts can change, but typically:
 - 95% is automatically renewed
 - 5% is competitively awarded
 - An additional 5% can be applied for in bonus funding
- Eligible project types include:
 - Coordinated entry (Staffing and administration)
 - HMIS (Staffing and admin)
 - Rapid Re-Housing (Case management, rental assistance, admin)
 - Permanent Supportive Housing (Supportive Services, rental assistance, admin)

EXISTING FUNDING

FY 2024 GRANTS

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Tier	Project Status	Rank	Provider	Project	Amount
1	Renewal	1	OCED	HMIS	\$ 137,334
		2	MAP	MAP PSH RASS	\$ 394,856
		3	Avalon	Avalon PSH Families	\$ 239,451
		4	Avalon	Avalon PSH Singles	\$ 848,091
		5	Ozone	Ozone Supportive Housing for Youth	\$ 140,032
		6	MAP	MAP MVP	\$ 52,073
		7	Avalon	Avalon/Ashley	\$ 102,507
		8	MAP	MAP Willowpond	\$ 42,103
		9	Avalon	Avalon/Pontiac Trail	\$ 99,672
		10	MAP*	MAP SPCSRA	\$ 500,807
		11	Avalon	SPC Avalon SRA + Bonus 2010 Consolidation	\$ 351,132
		12	Avalon*	Avalon 2014 Bonus PSH	\$ 777,449
		13	MAP	MAP PSH PASS	\$ 215,286
		14	MAP*	MAP SPC TRA	\$ 443,941
	Reallocation	15	Avalon	SHP for Young Families	\$ 56,973
	Renewal	16	SOS	SOS RRH for Families	\$ 2,286,006
TIER 1 TOTAL					\$ 6,687,713
2	COC Bonus*	17	SOS	Coordinated Entry	\$ 334,386
	DV Bonus	18	SOS	RRH for Families DV Bonus	\$ 206,469
TIER 2 TOTAL					\$ 540,855
N/A	CoC Planning	N/A	OCED	MI-509 CoC Planning Grant	\$ 200,631
Grand Total					\$ 7,429,199

* Washtenaw CoC did not receive the Coordinated Entry Bonus project

EXISTING FUNDING

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FISCAL YEAR 2023-2024 (OCTOBER 1, 2023-SEPTEMBER 30, 2024)

- **Michigan State Housing Development Authority (MSHDA) Emergency Solutions Grant (ESG)**
 - Funds four entities responsible for key roles within the Coordinated Entry System: Avalon, SOS Community Services, Shelter Association of Washtenaw County, and the Office of Community & Economic Development
 - Allocation fluctuates each year but is reliable structural funding averaging \$477,395
 - Eligible Project Types include:
 - **Shelter Essential Services** (Operation and Admin)
 - **Homelessness Prevention** (Admin, Case Management, and Direct Assistance)
 - **Rapid Re-Housing** (Admin, Case Management, and Direct Assistance)

EXISTING FUNDING

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FISCAL YEAR 2023-2024 (OCTOBER 1, 2023-SEPTEMBER 30, 2024)

- **HUD ESG**
 - Funds five entities responsible for key roles within the Coordinated Entry System: Ozone House, SOS Community Services, Safe House, Shelter Association of Washtenaw County, and the Office of Community & Economic Development (OCED)
 - Allocation fluctuates each year but is reliable structural funding averaging \$184,742
 - Eligible Project Types include:
 - **Shelter Essential Services** (Operation and Admin)
 - **Homelessness Prevention** (Admin, Case Management, and Direct Assistance)
 - **Rapid Re-Housing** (Admin, Case Management, and Direct Assistance)

EXISTING FUNDING

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FISCAL YEAR 2023-2024 (OCTOBER 1, 2023-SEPTEMBER 30, 2024)

MSHDA and HUD ESG

FY23-24 ESG Funding Awards/FRT Recommendations								
Budget breakdown by activity & funding source								
	SHELTER		ADMIN	CASE MANAGEMENT		FINANCIAL ASSISTANCE		TOTAL
	Operations	Essential Svcs		Prevention	RRH	Prevention	RRH	
MSHDA ESG								
Avalon Housing, Inc.	-		\$8,848		\$32,502		\$57,498	\$98,848
SOS Community Services			\$8,848	\$114,637		\$2,790		\$126,275
SAWC		\$198,045	\$0					\$198,045
HARA (OCED)			\$0	\$33,832				\$33,832
Fiduciary (OCED)	-	-	\$17,696				-	\$17,696
MSHDA ESG TOTALS	\$0	\$198,045	\$35,392	\$148,469	\$32,502	\$2,790	\$57,498	\$474,696
MSHDA Unallocated								\$0
HUD ESG								
Ozone House	-	-	-	\$29,204	-	-	-	\$29,204
SafeHouse	-	\$26,394	-	-	-	-	-	\$26,394
SOS Community Services	-	-	\$5,857	\$52,708	-		-	\$58,565
SAWC	-	\$59,916	-	-	-	-	-	\$59,916
Fiduciary (OCED)	-	-	\$9,741	-	-		-	\$9,741
HUD ESG TOTALS	\$0	\$86,310	\$15,598	\$81,912	\$0	\$0	\$0	\$183,820
HUD Unallocated								\$0
MSHDA & HUD TOTALS								
		\$284,355	\$50,990	\$230,381	\$32,502	\$2,790	\$57,498	\$658,516

EXISTING FUNDING

FISCAL YEAR 2023-2024

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- **MSHDA Homelessness Prevention Program (HPP)**
 - Funds two entities: SOS Community Services and OCED
 - One-time, non-structural funding totalling \$139,673
 - Ends March 31, 2024, the only remaining balance is Utility Arrears

MSHDA Homelessness Prevention Program (HPP)				
Budget breakdown by activity & funding source				
	ADMIN	UTILITY ARREARS	RENTAL ARREARS	TOTAL
MSHDA HPP				
SOS Community Services	\$6,984	\$27,935	\$97,771	\$132,690
Fiduciary & HARA (OCED)	\$6,984	\$0	\$0	\$6,984
TOTALS	\$13,967	\$27,935	\$97,771	\$139,673

- **MSHDA Housing Navigation Program (HNP)**
 - Funds two entities: SOS Community Services and OCED
 - One-time, non-structural funding totalling \$150,000
 - Ends April 30, 2025

MSHDA Housing Navigation Program (HNP)			
Budget breakdown by activity & funding source			
	ADMIN	CASE MANAGEMENT	TOTAL
MSHDA HNP			
SOS Community Services	\$7,500	\$135,000	\$142,500
Fiduciary & HARA (OCED)	\$7,500	\$0	\$7,500
TOTALS	\$15,000	\$135,000	\$150,000

KNOWN FUNDING OPPORTUNITIES

- HOME ARP Supportive Services Funding
 - Congress gave communities money to help people who are homeless, at risk of homelessness, or in other vulnerable populations. This money is from the U.S. Department of Housing & Urban Development (HUD) under a program called the HOME-American Rescue Plan (HOME-ARP)
 - Washtenaw County's HOME-ARP allocation is **\$4,562,230**
 - **\$1,459,914 goes to Supportive Services** which can fund...
 - Rapid Rehousing
 - Eviction Prevention/Rental Assistance
 - Move-in Costs
 - Income Stabilization Services
 - Street Outreach and Transitional Housing

BOARD PRIORITIES
FACILITATED DIALOGUE
MENTIMETER