

CONTINUUM OF CARE (CoC) BOARD

JUNE 26, 2024 | 3:00-4:00PM

LEARNING RESOURCE CENTER

4135 WASHTENAW AVENUE ANN ARBOR, MI. 48108

SUPERIOR ROOM

TIME	AGENDA ITEM
3:00pm	1. Call to Order
3:03pm	2. Welcome/Introductions
3:18pm	3. Public Comment
3:20pm	4. Approval of Agenda (ACTION)
3:22pm	5. Approval of May Minutes (ACTION)
3:25pm	6. Discuss and Review the 2024 CoC Ranking Policy – <i>Andrew Kraemer, Office of Community and Economic Development (OCED)</i>
3:50pm	7. Approval of the 2024 CoC Ranking Policy (ACTION) – <i>Andrew Kraemer, Office of Community and Economic Development (OCED)</i>
3:55pm	8. Public Comment
4:00pm	9. Adjournment

Board Position	Board Member
WHA Director	Amanda Carlisle, Director, Washtenaw Housing Alliance (WHA)
CoC At-Large	Aaron Cooper, Avalon Housing
Homeless or Housing Program	Dan Kelly, Shelter Association of Washtenaw County (SAWC)
Homeless or Housing Program	Jan Little, Michigan Ability Partners (MAP)
Faith Community	Jim Mogensen, Religious Action for Affordable Housing (RAAH)
Domestic Violence Provider Representative	Kim Montgomery, SafeHouse Center Services Director
WHA Board Member	Rhonda Weathers, SOS Community Services
Police/Sherriff	Sheriff Jerry Clayton, Washtenaw County Sheriff OR Kathy Wyatt
OCED Director	Toni Kayumi
Housing Commissions	Jennifer Hall, Director of Ann Arbor Housing Commission (AAHC)
Workforce Development	Johnny Epps, Michigan Works Southeast
CMH Director	Katie Hoener, Community Mental Health OR Melisa Tasker, Community Mental Health (CMH)
Housing Access for Washtenaw County	Amanda Guanco, Call Center Supervisor
Substance Abuse Coordinating Agency Director	Nicole Adelman, Community Mental Health Partnership of Southeast Michigan (CMHPSM)
Another Township or City Highest Elected Official	Renee Smith, City of Ypsilanti
Public Health Director	Ruth Kraut, Deputy Health Officer
CoC At-Large	Tish Lee, Legal Services of South Central Michigan (LSSCM)
Housing Commissions	Zachary Fosler, Director of Ypsilanti Housing Commission (YHC)
City of Ann Arbor Mayor	John Hieftje, Former Mayor
McKinney Vento Liaison	Kellie Rutledge, Ozone House Director or Danielle Zochowski, Ozone House Associate Director
Lived Experience Representative	Vanessa Pankey
Lived Experience Representative	Vacant
Michigan Department of Health and Human Services Director	Renee Adorjan, MDHHS Director OR Alice Seipelt, Community Coordinator
Veterans Administration	Gabriel Parra, Health Care for Homeless Veterans Coordinator
Washtenaw County Board Chair	Greg Dill, County Administrator OR Andrew LaBarre, County Commissioner
Private Funder	Jillian Rosen, VP for Community Investment for Ann Arbor Area Community Foundation
Ann Arbor Chief/Sherriff/Police	Vacant
Ypsilanti Chief/Sherriff/Police	Vacant
WHA Board Member	Vacant
CoC Non-Funded Agency	Elizabeth Alpert, Washtenaw Intermediate School District (WISD)
Institute of Higher Education	Neeraja Aravamudan, Director of the Edward Ginsberg Center

CONTINUUM OF CARE (CoC) BOARD

MAY 15, 2024 | 3:00-5:00PM

VIRTUAL MEETING

TIME	AGENDA ITEM
3:00pm	1. Call to Order John H., Board Co-Chair, called the meeting to order.
3:03pm	2. Welcome/Introductions John H. welcomed attendees and called on each to introduce their name and title.
3:20pm	3. Public Comment John H. opened the floor for Public Comment. There were none.
3:25pm	4. Approval of Agenda (ACTION) John H. called for a motion to move the Agenda. Agenda was moved by Andy L. and seconded by Ellis J. The floor was opened for discussion. There were none. John H. called for a vote. Unanimous approval.
3:30pm	5. Approval of March Minutes (ACTION) John H. called for a motion to approve the Minutes. Item was moved by Andy L. and seconded by Ellis J. The floor was opened for discussion. There were none. John H. called for a vote. Unanimous approval.
3:35pm	6. Letters of Support: ACF, FYSB Renewal Funding (ACTION) – Kellie Rutledge, Ozone House Basic Center Program (BCP) Transitional Living Program (TLP) Street Outreach Program (SOP) John H. called for a Motion to move the Action Item. Action Item was moved by Andy L. and seconded by Ellis J. Kellie R. shared that Ozone House is working on their Renewal Applications and seeking the CoC Board's support to secure this renewal funding. John H. opened the floor for discussion and questions. Hearing none, this Action Item was moved to a vote. Unanimous approval.
3:50pm	7. In-Person CoC Board Meeting June 26 th – Kristin Kunes, OCED Kristin K. shared that a supplemental CoC Board meeting is scheduled for Wednesday, June 26 th from 3-4pm at the Learning Resource Center. This comes following a discussion with the CoC Executive Committee, CoC Board Leadership, requesting to be proactive with the CoC Annual Funding Competition which occurs over the summer. Further, this is an In-Person meeting following results from the Survey taken at our last meeting where interest was expressed to meet once or twice a year In-Person for

	networking and relationships building. The sole Agenda Item is to review and approve our Continuum of Care's Ranking Policies. The floor was open for discussion. No questions, concerns, comments.
3:55pm	8. CoC All Membership Meeting – <i>Kristin Kunes, OCED</i> Kristin K. utilized screen share to display the Mailchimp Invitation to review the Meeting Details and Agenda. The Registration Link was also placed in the Chat for easy access. The floor was open for discussion. No questions, concerns, comments.
4:00pm	9. HAWC System Funding – <i>Ellis Johnson II, OCED</i> Ellis J. utilized screen share to present materials found on Pages 17-27. Following reviewal of the presentation, the floor was open for discussion and comments. Andy L. inquired about the timeframe for beginning and expected ending of the proposed discussion. Ellis J. shared that this would be an ongoing item. The question of structural resources to fill the gaps is outstanding. This is a longer-range conversation but through the upcoming CoC Funding Competition, additional information would be secured that could aid this discussion. Andy L. shared that he would like to work with the CoC Board on a Resolution that would go before the Board of Commissioners requesting commitment to this structural funding. Amanda C. thanked Ellis for the information and effort. I do have a few thoughts and questions. As additional needs are being considered, \$2.5 Million appears to be the budget for 2023-2024. After pulling together overall CoC funding, it totals \$1.7 Million. What is the right percentage of funding Coordinated Entry should have? I am worried that maybe we are allocating too many resources to this. Is there a comparison we could create against other systems of care in Michigan to assess this. The data was pulled 2020-2021. Is there data for before 2020. Could we compare Coordinated Entry Call Center to the Community Mental Health Call Center? Kellie R. shared that as Ozone House begins to work on the Youth Homelessness Demonstration Project through HUD and existing gaps in the system, it would be helpful to think about funding with our specialty populations in mind as well. Ozone House has a 24/7 Call Center that is un-county funded Coordinated Entry efforts for context.

	Katie H. thanked Ellis for the information and effort. I have a question. On the presentation, in November it lists two separate budgets for the Call Center, should those numbers be added together. Ellis J. clarified that these two separate numbers reflect projected and actual, not total. Katie H. stated that when the ask was placed for a Budget, Coordinated Entry Oversight & Evaluation was seeking detailed line items. Ellis J. clarified the total number of staff the Budget represents including Fringe. Katie H. shared that she would like to return to past community conversations about system improvements for HAWC. There was a lot discussed and committed to that hasn't come to fruition. Ruth K. expressed concern about the competing desires and a lack of clarity about what the Board should be asking. Jen H. expressed agreement with what has been shared so far. From a government perspective, it feels like a fundamental and critical need in the community that more resources must be requested. Andy L. resurfaced the interest in collaborating with the CoC Board in July to create a Resolution to go before the Board of Commissioners. Attendees expressed interest in this. Agenda item was added for the July CoC Board Meeting.
4:15pm	10. CoC Committee Chair Updates Built for Zero – <i>Amanda Carlisle, WHA</i> Joint Leadership Data – <i>Amanda Carlisle, WHA</i> Amanda C. shared that the data she is presenting via screen share can be found on page 26 of your Board packet. Washtenaw County CoC has been a part of the Built for Zero initiative which is now an international movement to end Veteran and Chronic Homelessness. We have been working hard to reduce the number of Veterans experiencing homelessness, the duration of homelessness, and attrition. Our goal is to reach Functional Zero, meaning the number of people on average coming into the system (in flow) is less than our Permanent Housing Exits. You must show over a certain period that you've reached that definition through a verification processes. Our goal is to reach this by December 2024. We really have been seeing a wondering decline in the

number of Veterans experiencing homelessness. We need to continue to see that downward shift to reach our goal. On average, Veterans are on our By-Name List for 66 days in 2024. Overall, we are reaching the goal of 90 days. We also track the past 90 days and 3 benchmarks that we try to achieve (defined by the USICH). We need to address the inflow to our system and ramp up the number of veterans we house monthly to reach our goal. Our leadership team is doing something that other communities have done and found useful, and that is a 90–100-day challenge where all hands are on deck and come together to engage Landlords, key partners, stakeholders, dedicate resources, and collaborators to accomplish this goal. Stay tuned for more information on that. We are aiming for this challenge to occur June, July, August.

Youth Advisory Board (YAB) – *Kellie Rutledge, Ozone House and Kristin Kunes, OCED*

Youth Homelessness Committee – *Kellie Rutledge, Ozone House and Kristin Kunes, OCED*

Kristin K. utilized screenshare to highlight the documentation included in the CoC Board Packet to provide historical context on the formation and purpose of the Youth Advisory Board and Youth Homelessness Committee before passing it over to Kellie.

Kellie R. expressed a desire to be intentional about everyone's capacity and time but asked that anyone interested in supporting the Youth Homelessness Demonstration Project (YHDP) Grant reach out to her.

Alice S. asked how she can connect a youth interested in YAB.

Amanda C. shared that WHA is taking the lead on this and would put her intern in contact.

Ruth K. asked a clarifying question about participation and compensation on YAB.

Amanda C. clarified that compensation occurs per meeting. Right now, there are 6 young people that are consistently attending and their focus is getting to know one another and the CoC structure. The YHDP is a HUD grant that comes out once a year and we applied as a community in 2016-2017. Since then, we haven't had the capacity nor criteria to be competitive. The goal is for YAB to be instrumental in the grant application. They are meeting with the Detroit YAB to learn more about their process.

	Katie H. expressed interest in having youth represented on the CoC Board. I would like to prompt us to return to the conversation about compensation. What is the age range for YAB? Amanda C. shared that the age range is 16-24 years and living in Washtenaw County. The Housing Instability piece can be broad. 2/3rds of YAB members must have housing insecurity experience. Kellie R. reminded participants if anyone is interested in being a part of the provider side of things for the YHDP planning process, contact myself or Amanda.
4:45pm	11. Public Comment John H. opened the floor for Public Comment. There were none.
5:00pm	12. Adjournment John H. adjourned the meeting.

Key Terms

ACF: Administration for Children and Families

FYSB: Families and Youth Services Bureau (FYSB)

HAWC: Housing Access for Washtenaw County

WHA: Washtenaw Housing Alliance

OCED: Office of Community & Economic Development

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Institute of Higher Education	Vacant

ACTION ITEM SUMMARY

CONTINUUM OF CARE (CoC) BOARD | June 26, 2024

Approve CoC Ranking Policy for Annual Program Funding Competition

Each year, HUD releases a Notice of Funding Opportunity (NOFO) to communities for the CoC Program. In Washtenaw County, HUD CoC funding helps support Permanent Supportive Housing, Rapid Re-Housing, and Bonus Projects such as projects serving survivors of Domestic Violence. Community agencies apply for this Renewal Funding, including expansion or bonus projects. The Funding Review Team (FRT) reviews project applications and ranks them according to their score using the CoC Board-Approved Project Rubrics and the CoC's Ranking Policy. The Ranking Policy is used each year as part of the CoC Program Funding Competition to prioritize projects. This is how our CoC decides what our priorities are for addressing homelessness in Washtenaw County.

Current Action Needed:

Approve the 2024 CoC Ranking Policy.

Motion:

The CoC Board approves the 2024 CoC Ranking Policy.

Washtenaw County Continuum of Care (CoC) FY2022 Funding Competition

2023 Ranking Policy

Each year, the U.S. Department of Housing and Urban Development (HUD) requires all new and renewal applications submitted as a part of the annual Continuum of Care (CoC) funding competition to be ranked according to a CoC-approved, community ranking policy. The 2023 Ranking Policy was drafted per recommendations from the CoC Community from a public meeting held on July 27, 2023. This policy was approved by the CoC Board on 9/20/2023.

Washtenaw County CoC is committed to the below ranking policy for the 2023 CoC Funding Competition.

Projects will be ranked in the following order:

1. Infrastructure projects (HMIS)
2. PSH Renewals ranked by score* (high to low) in the following order:
 - a. Projects with agency-owned units and Leasing Projects
 - b. Project-based rental assistance (PRA)
 - c. Sponsor-based rental assistance (SRA)
 - d. Tenant-based rental assistance (TRA)
3. Projects created through reallocation in the following order: PSH for families, PSH for Individuals
4. RRH Renewals ranked by score* (high to low)
5. Renewals that do not have a full 12 months of Annual Performance Report (APR) data**
6. Bonus projects ranked by score* (high to low) in the following order:
 - a. Supportive Services Only-Coordinated Entry Projects
 - b. PSH in the following order:
 - i. Projects with agency-owned units and Leasing Projects
 - ii. Project-based rental assistance (PRA)
 - iii. Sponsor-based rental assistance (SRA)
 - iv. Tenant-based rental assistance (TRA)
7. Domestic Violence (DV) Bonus projects in the following order:
 - a. Supportive Services Only-Coordinated Entry Projects serving survivors of domestic violence, dating violence, and stalking
 - b. RRH Projects serving survivors of domestic violence, dating violence, and stalking
8. HMIS Expansion Projects

*Projects with equal scores are ranked by higher Section 2 Component: *Program Outcome* rubric score. If there is still a tie in score, projects will be ranked by higher Section 3 Component: *Compliance* rubric score.

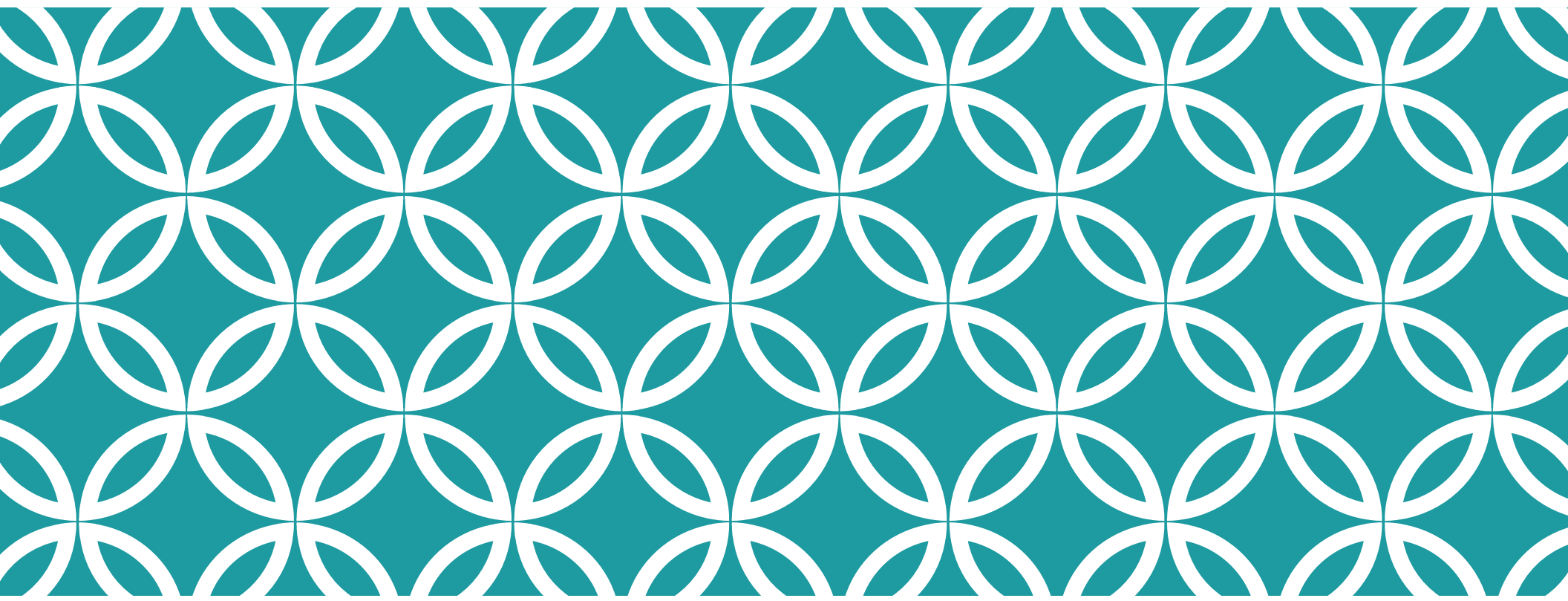
** Newly implemented projects that do not have a full 12 months of APR data are exempt from outcome scores

Guidance for projects that straddle Tiers:

If a project, once listed in ranked order, straddles the Tier 1/Tier 2 funding line, the following policy will apply:

If a project straddles the line (i.e. a portion of the project budget falls within Tier 1 and a portion within Tier 2), that agency will be asked if the project would still be feasible if only funded for the Tier 1 amount. Agency submits feasibility plan in writing for review by the Funding Review Team (FRT). The FRT reviews this plan and decides whether to accept it based on whether the project would be feasible at the reduced amount.

- IF YES: If project agrees and feasibility plan is accepted by the FRT, the project is submitted straddling the two Tiers.
- IF NO: If project indicates it would not be feasible at a reduced amount or the FRT does not accept the feasibility plan, the project will be dropped so that it wholly fits into Tier 2 and the next ranked project will have the same opportunity to show feasibility straddling the line. This process is continued until a viable project is placed into Tier 1 amount. The FRT will do everything it can to ensure the full amount of Tier 1 funding is utilized.



COC BONUS PROJECTS & RANKING POLICIES

Washtenaw County Continuum of
Care Board Meeting

June 26, 2024

CONTINUUM OF CARE PROGRAM

Funded by the US Department of Housing and Urban Development, the Continuum of Care program is an annual funding competition.

In 2023 there were more than 3 billion dollars available for communities to address homelessness through permanent housing projects.

CONTINUUM OF CARE PROGRAM

Last year, Washtenaw County was eligible to apply for around \$7,500,000 in funding this year. Most of that funding was renewal funding for existing projects, with around \$475,000 available for new projects, called bonus projects.

We did not receive a bonus project in the 2023 Competition

There was also around \$200,000 in special funds received to serve domestic violence survivors.

CONTINUUM OF CARE PROGRAM

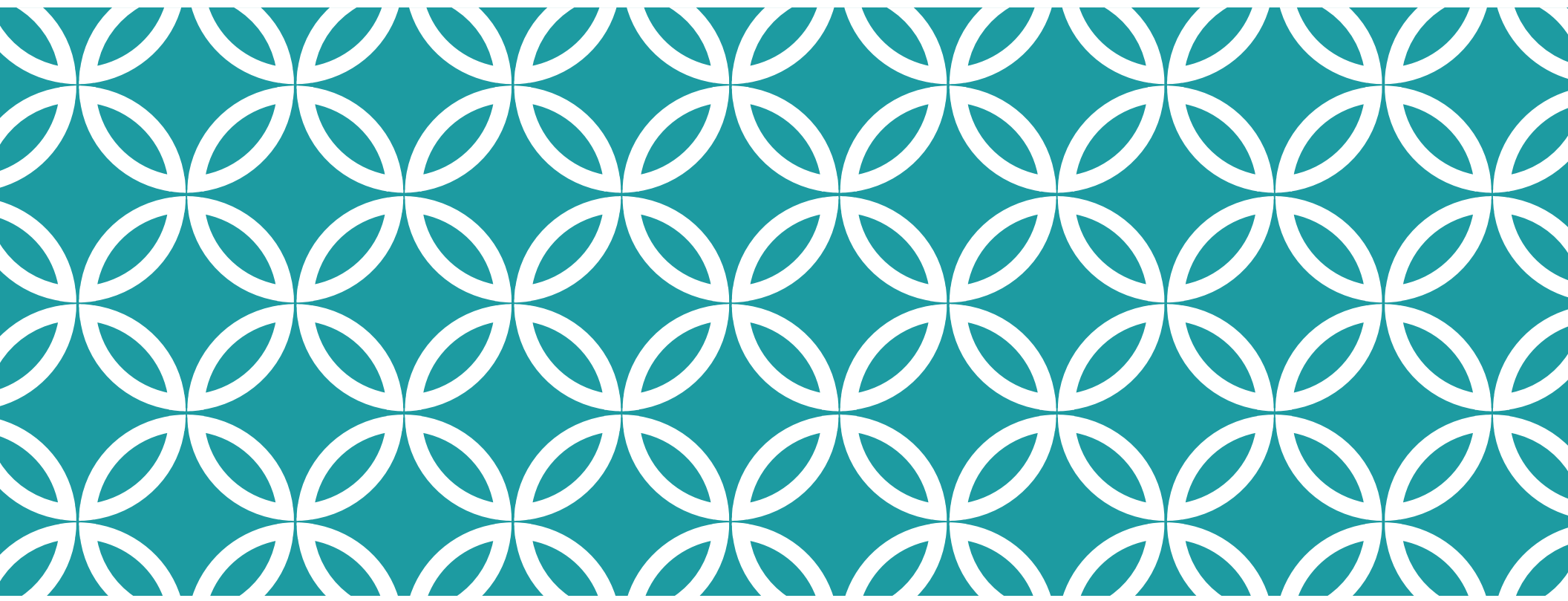
Of the funding we can apply for, we are automatically awarded around 93-95%. This is called Tier 1.

The remaining 5-7%, and an additional 5-7% in bonus funds are awarded based on how communities score in their collaborative application and other factors. This is called Tier 2.

COC RANKING POLICIES

To prioritize our local renewal projects, we use what's called a ranking policy.

This document tells HUD what order to fund our projects in, and determines which projects will fall into Tier 2, the competitive portion.



CURRENT RANKING POLICIES

2023 RANKING POLICY (RENEWAL PROJECTS)

Projects will be ranked in the following order:

1. Infrastructure projects (HMIS)
2. PSH Renewals ranked by score* (high to low) in the following order:
 - a. Projects with agency-owned units and Leasing Projects
 - b. Project-based rental assistance (PRA)
 - c. Sponsor-based rental assistance (SRA)
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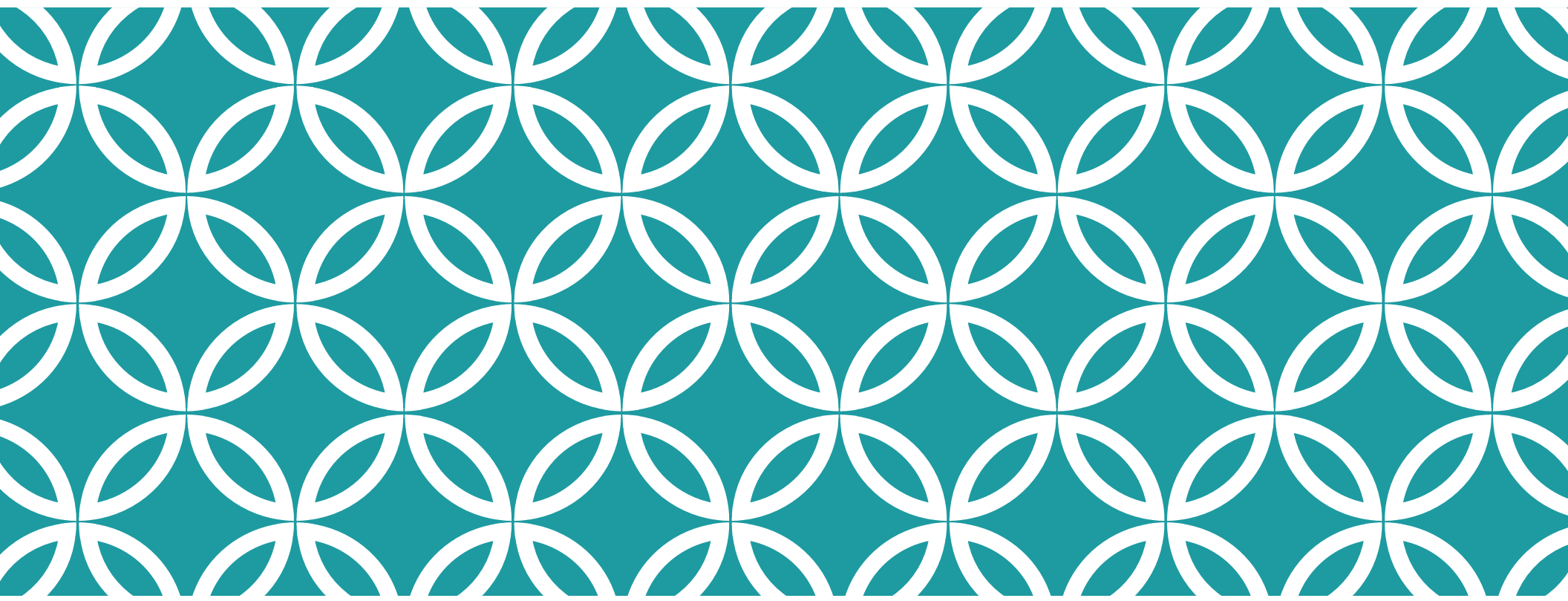
STRATEGY

Keeps essential infrastructure (HMIS) at the top

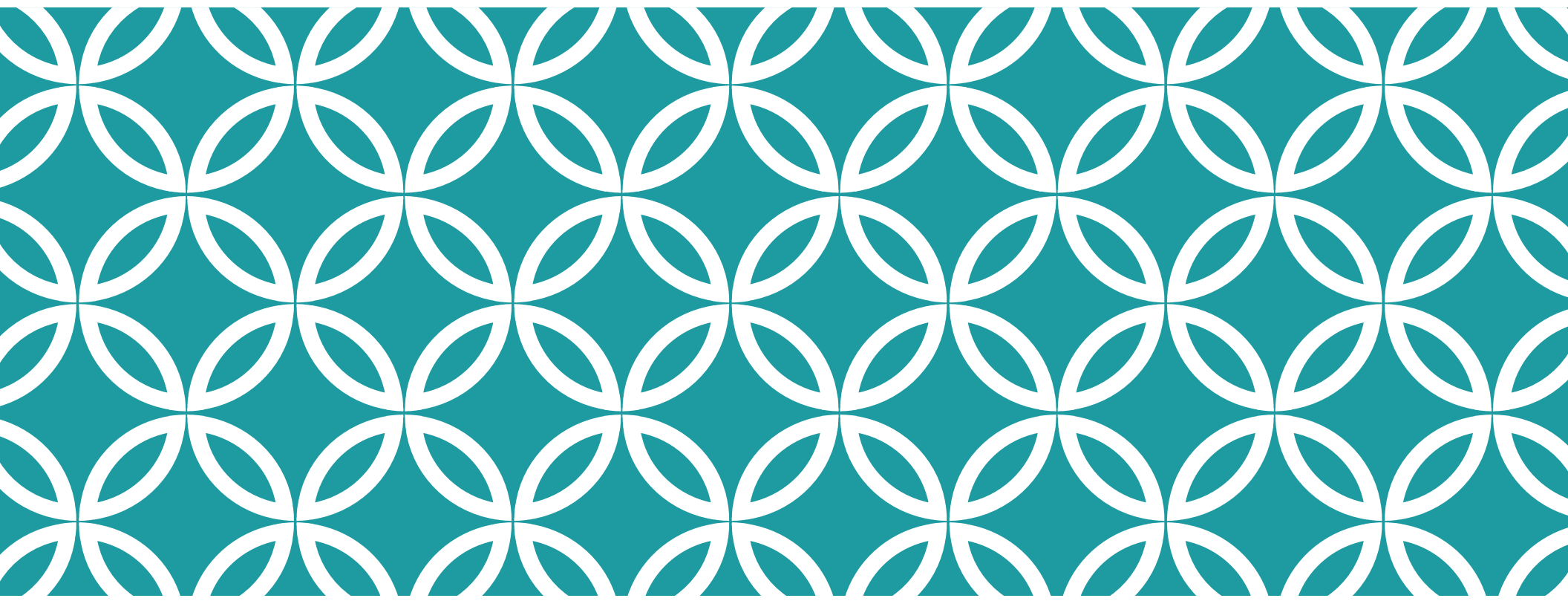
Places PSH above RRH—this makes sure in the event that our community loses money that we aren't evicting PSH residents

Part of the RRH grant ends up in Tier2 using this ranking.

Places new/bonus projects below currently existing projects.



DISCUSSION: ARE WE CHANGING THE RENEWAL RANKING POLICIES?



BONUS PROJECTS

ELIGIBLE PROJECT TYPES — COC BONUS

Permanent Supportive Housing

Rapid Re-Housing

Joint Transitional Housing-Rapid Re-Housing

Supportive Services-Coordinated Entry

HMIS Infrastructure

ELIGIBLE PROJECT TYPES — DV BONUS

Rapid Re-Housing

Joint Transitional Housing-Rapid Re-Housing

Supportive Services-Coordinated Entry

WASHTENAW BONUS HISTORY

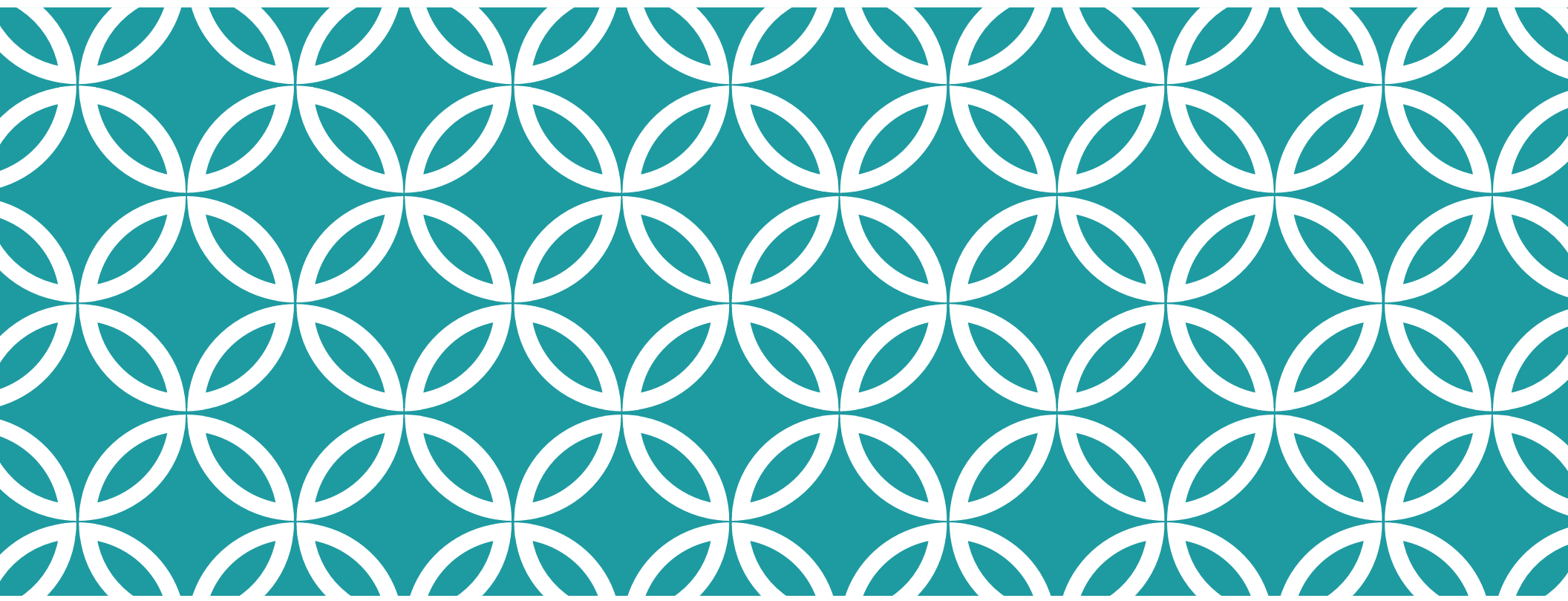
Washtenaw County has not received a new CoC bonus project in several years, but we have been successful in receiving DV bonus funding.

Until 2022, we have typically prioritized Family PSH for bonus projects. In 2022 we prioritized a coordinated entry project as well.

We have always ranked DV projects last but have had them funded out of the special funding pool.

2023 BONUS RANKING POLICIES

6. Bonus projects ranked by score* (high to low) in the following order:
 - a. Supportive Services Only-Coordinated Entry Projects
 - b. PSH in the following order:
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DISCUSSION: ARE WE CHANGING THE BONUS RANKING POLICIES?